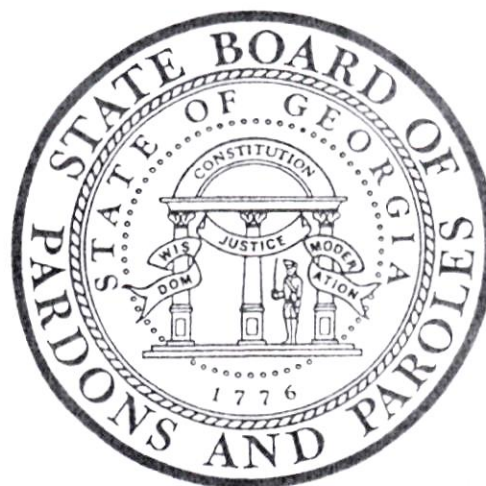


STATE OF GEORGIA

BOARD OF PARDONS AND PAROLES



PAROLE IN GEORGIA

FISCAL YEAR 1997



STATE BOARD OF PARDONS AND PAROLES

2 Martin Luther King Jr., Drive, S.E.
Balcony Level, East Tower
Atlanta, Georgia 30334-4909
(404) 656-5651

Walter S. Ray
Chairman

Jim Wetherington
Vice-Chairman
Bobby K. Whitworth
Member
Garfield Hammonds, Jr.
Member
Dr. Betty Ann Cook
Member

The Honorable Zell Miller, Governor
Members of the General Assembly
Citizens of the State of Georgia:

It is my sincere pleasure to deliver to you "Parole in Georgia, Fiscal Year 1997." This document serves not only as a reference source, but also highlights the Board's continued leadership in protecting the safety of all Georgia citizens.

During Fiscal Year 1997, the Board intensified its efforts directed at ensuring that violent, repeat, and sexual offenders serve longer periods of time in prison as punishment for their crimes. Our focus on these criminals has produced significant results:

- Sex offenders are serving increasingly higher percentages of their prison sentences;
- The Board's parole denial rate for life sentenced inmates remains extremely high - over 95%;
- Non-violent offenders comprise 85% of releases to parole supervision.

Developments in the State continue to shape the challenges facing the criminal justice system, and the Board is proud of its increasingly effective response to this changing environment. The complexity of the sentencing system necessitates a coordinated and rational approach to problem-solving by Georgia policy makers.

Restorative justice is a priority of this agency. The Board and its employees remain empathetic and sensitive to the needs of the victims of crime, and we respond with compassionate service to those affected by wanton acts of violence against persons and property. Restitution and compensation payments from parolees to Georgia's crime victims amounted to over \$400,000.00 this past year.

The accomplishments highlighted on the following pages were the direct consequence of the collective dedication and determination of the many Board employees who loyally serve this great State. As you read on, I am confident that you will agree that our efforts have significantly improved the quality of life for all Georgians.

Sincerely,

A handwritten signature in dark ink, appearing to read "Walter S. Ray", is written over a horizontal line.
Walter S. Ray
Chairman

MISSION STATEMENT

Georgia Board of Pardons and Paroles

Our Mission Is To:

- ❖ Protect the public by thoroughly investigating and processing inmate cases and making responsible, just, and equitable parole decisions while balancing punishment and rehabilitation;
- ❖ Respond to the needs and concerns of crime victims and their families;
- ❖ Use agency and community resources as a bridge to help parolees reach self-sufficiency and stable citizenship; and,
- ❖ Supervise parolees skillfully and return to prison those who demonstrate they will not by choice abide by their release conditions.

This mission shall be accomplished through the leadership of the Board and in full partnership with all agency employees.

THE YEAR IN REVIEW

DR. BETTY ANN COOK APPOINTED TO BOARD

In January Governor Zell Miller appointed Dr. Betty Ann Cook of Atlanta to fill the Parole Board position previously held by Timothy Jones. Dr. Cook had formerly served as director of the Governor's Office of Highway Safety, and before that, she was deputy commissioner of the Department of Natural Resources.

BOARD CREATES VICTIMS AND COMMUNITY ADVISORY COUNCIL

In a major step to provide better services to the public, the Parole Board established a Victims and Community Advisory Council composed of victim advocates, criminal justice practitioners, and other concerned citizens from around the state. The 14 volunteer members will keep the Board informed of victim and community needs in their areas and will assist the Board in designing improved services to respond to those needs. In November the Council held its first meeting and discussed its first project, Restorative Justice.

BOARD GAINS NATIONAL RECOGNITION - AGAIN

In August the Commission on Accreditation for Corrections (CAC), which is the sole accrediting authority for adult parole agencies, again endorsed the Board division that handles supervising of Georgia's 20,000 parolees. The Field Operations division is one of only four units in the country with CAC accreditation. It was initially accredited in 1994, on its first bid. On this reaccreditation review examiners rated Georgia's compliance at 98 percent, which they said was a "seldom attained rating."

BOARD TAKES ITS BUSINESS ON THE ROAD

During the summer of 1997 the Parole Board moved its monthly public meeting, traditionally held at Atlanta headquarters, to various sites around the state. In May the Board met at Rome and in July at Hartwell. Future meetings will be scheduled for other towns around Georgia in order to provide a forum for citizens to learn first-hand about Board activities in their communities.

CHAIR AND VICE-CHAIR CONTINUE SERVICE

Board members re-elected Chairman Walter Ray and Vice-Chairman Jim Wetherington to serve in those same positions for Calendar Year 1998.

PAROLE OFFICERS EQUIPPED WITH LAPTOPS

By the end of 1997 more than 60 percent of Georgia's parole officers were equipped with laptop computers and preparing for the introduction of a comprehensive computerized case management system. The customized program will facilitate documentation of parolee interactions as well as allow sharing of information with other officers, with parole headquarters, and with criminal justice networks. Moreover, it will provide a huge data base for research and evaluation of field supervision programs and practices.

"RETHINKING" PROGRAM TARGETS HIGHER-RISK OFFENDERS

Cognitive Skills, an interactive training program designed to restructure the faulty thinking patterns of higher-risk offenders, was provided at 16 parole offices around the state during the spring of 1997. Enthusiastic evaluations from instructors and parolee participants spurred the agency to repeat the course during the fall. Specially trained and certified parole officers conduct the intensive 70-hour program, typically arranged in twice-weekly evening classes for 17 consecutive weeks. Parole officials will track the progress of program graduates for three years to see if they maintain the improved attitude and behavior seen so far.

OUTREACH PROGRAM EDUCATES GEORGIA'S YOUTH

The Board's Outreach program continued to offer to schools, churches, civic organizations, housing projects, and other community groups a variety of presentations designed to educate Georgia's youth about ways to avoid the path to crime. In Fiscal 1997, they traveled to forty Georgia counties, making 225 presentations to 18,926 participants.

PAROLE OFFICERS MAINTAIN PUBLIC AWARENESS EDUCATION PROGRAM

During 1997 parole officers stepped up their public speaking engagements to keep their communities informed about the Parole Board's decision-making and parole supervision practices and the agency's services to crime victims. To aid that effort, the Board produced a 20-minute video illustrating its work and answering some of the public's most asked questions about parole.

PAROLE AND POLICE AGENCIES STRENGTHEN BONDS

The Parole Board continued to improve communication with police agencies by assigning parole officers to work out of local police precincts. At the end of 1997 16 parole officers were assigned to work side-by-side with police officers on a full or part-time basis. More placements are planned for 1998.

FOCUS OF SUPERVISION IS RESULTS

By focusing on education, employment, drug abuse and cognitive traits, the agency's limited resources are applied toward the objective of reducing the rate at which parolees return to prison. These four important areas have been shown to have an impact on a parolee's long term success. An individualized supervision "track" is developed for each parolee, based on risk and need as determined by their own history. Results based supervision reintegrates sober, employed and more educated parolees back into society and removes much sooner from society those who are not willing to abide by their release conditions.

PAROLE CENTERS OFFER SPECIALIZED PAROLEE SERVICES

With laptop computers minimizing the need for numerous parole base stations, several urban-area parole offices merged to form parole centers offering on-site specialized services for parolees. In Columbus, Macon, Savannah, Decatur, and Atlanta, these new larger service areas permit formation of highly specialized caseloads, as well as adequate parolee populations for in-house training and rehabilitation programs.

THE BOARD MEMBERS

Chairman Walter S. Ray, of Douglas, Georgia, was appointed to the Board of Pardons and Paroles by Governor Zell Miller in March 1996. Prior to his appointment, he served the citizens of the 19th District as their Senator for 12 years. During his tenure in the Senate, he held the leadership positions of President Pro Tempore, Majority Leader, Caucus Chairman, Governor's Floor Leader, Chairman of Corrections Committee and Chairman of Veteran's Affairs Committee. A former State Trooper and educator, Mr. Ray introduced and supported law enforcement and anti-drug legislation. Prior to his leaving the Senate, he was instrumental in facilitating the passage of Governor Miller's sweeping DUI and crime package.

Garfield Hammonds, Jr., of Atlanta, Georgia was appointed by Governor Zell Miller to the Board of Pardons and Paroles in January 1995. He was elected as Chairman in January 1996 and served until November 1996. Mr. Hammonds has devoted his career to law enforcement and drug interdiction, having worked for the U.S. Drug Enforcement Agency from 1969 to 1994. He began as a DEA Special Agent in the Detroit and New York offices, then was stationed in the agency's Jamaica office from 1977 to 1983 where he rose to the position of Country Attache. Mr. Hammonds went on to serve the DEA in a succession of supervisory positions in the Washington, D.C., Chicago, and Atlanta Field Divisions. In October 1994 he was appointed to head the Georgia Department of Youth Services, a position he held until his appointment to the Parole Board. Mr. Hammonds' work has earned him an honor from the President as well as numerous awards from the DEA and the State Department.

Vice-Chairman Jim Wetherington, of Columbus, Georgia was appointed to the Board of Pardons and Paroles by Governor Zell Miller in December 1995. Mr. Wetherington is a 36 year veteran of the Columbus Police Department, where he served as Chief of Police for 14 years. During his tenure as Chief, Columbus received many outstanding honors including being recognized as the safest city in the Southeastern United States in 1994. In August 1993, Mr. Wetherington was appointed by Governor Miller to serve on the Georgia Board of Corrections, representing the Third District. During his service with the Board he held the office of Secretary and Vice-Chairman. Mr. Wetherington served as President of the Georgia Association of Chiefs of Police and as an Executive Board Member of the International Association Chiefs of Police.

Bobby K. Whitworth, of Lawrenceville, Georgia, was appointed by Governor Miller to the Board of Pardons and Paroles in April 1993, and was subsequently reappointed in January 1996 for seven more years. In January 1995, he was elected Vice-Chairman to the Board. Mr. Whitworth is a criminal justice professional who joined the Georgia Department of Corrections in 1973 and served in a number of positions prior to becoming Commissioner in 1989. During his tenure as head of Corrections he oversaw the most aggressive prison building program in Georgia's history leading to over 35,000 beds that are on-line.

Dr. Betty Ann Cook, of Atlanta, Georgia was appointed to the Board of Pardons and Paroles in January 1997 by Governor Zell Miller. She began her criminal justice career in 1972 as an instructor in Criminal Justice at Morris Brown College. From 1978-88, she served as the Academic Research Chair for the Graduate School of Social Work at Atlanta University, now Clark Atlanta University. Dr. Cook was also Co-Director of the Opinion Research Center and served as a faculty member with the Argonne National Laboratory in Chicago, Ill. In 1988, she assumed the position of Director of Institutional Research and Planning and the Title III program of Morris Brown College. In 1995, Dr. Cook was appointed Deputy Commissioner for the Department of Natural Resources. Later that year, Governor Miller appointed Dr. Cook to head the Office of Highway Safety for the State of Georgia. She has received numerous awards and honors. Dr. Cook has published works in the areas of strategic planning, women's issues, highway safety and institutional effectiveness.

PUBLIC SAFETY

"The citizens of this State entrust us with a momentous responsibility.
The Board and its employees accept the challenge
of unfailing vigilance, and we dedicate ourselves to the task
of protecting the safety of Georgia citizens."

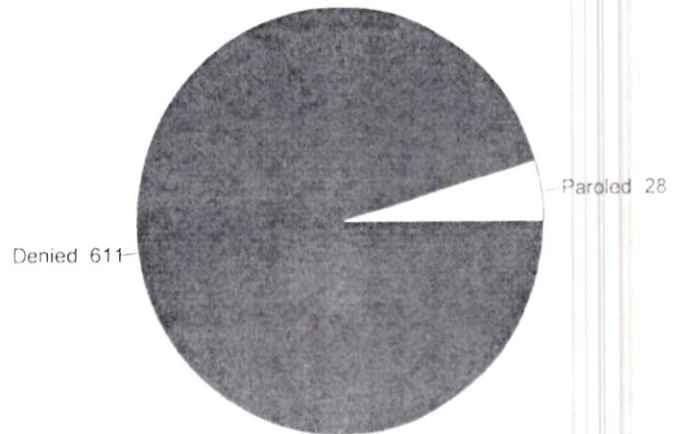
Mr. Jim Wetherington, Vice-Chairman of the Board

"The Board and its employees are committed to protecting the
victims and communities of Georgia.
We are keeping offenders who commit violent offenses in prison longer
and closely supervising all offenders under our jurisdiction.
By giving those offenders who show a willingness to abide by our laws
an opportunity to prove themselves,
we enable the state to keep those who threaten the safety of our streets
where they can do no harm."

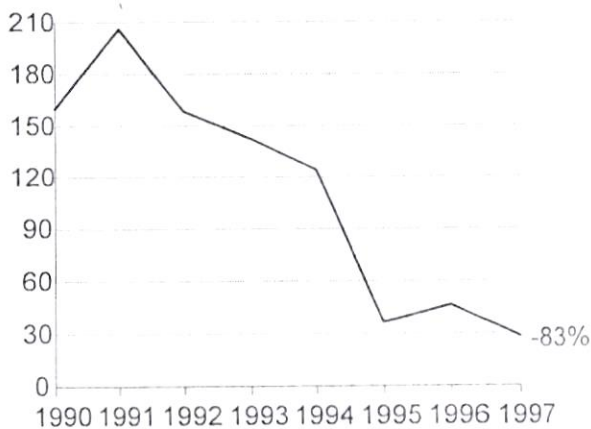
Dr. Betty Ann Cook, Board Member

95.6% DENIAL RATE IN FISCAL 1997 FOR PERSONS SERVING LIFE SENTENCES

While Georgia law creates parole eligibility for inmates serving life sentences, the displays on this page highlight that "eligibility does not equal release."

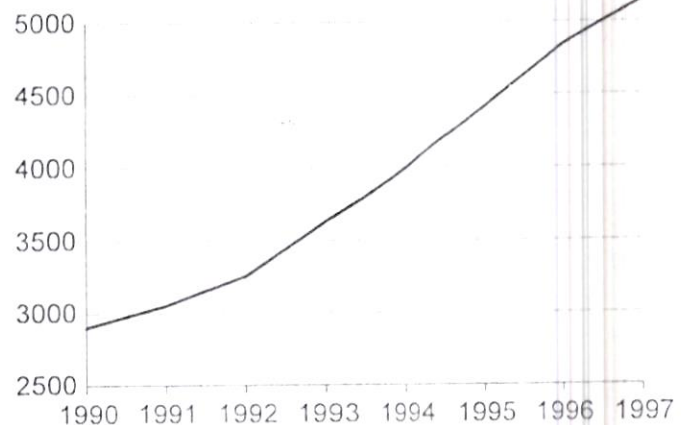


Decline in Paroles of Life Sentenced Inmates, 1990-1997

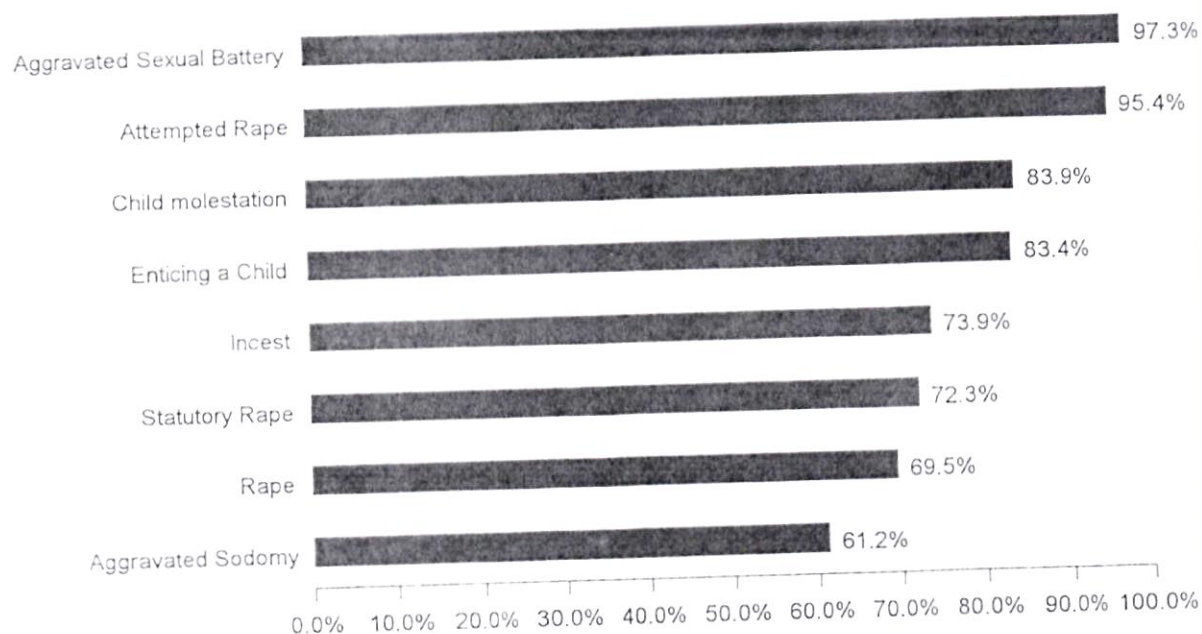


The Board repeatedly denies parole to "lifers", many of whom are unlikely to ever be released.

Growth in Population of Life Sentenced Inmates, 1990-1997



PERCENTAGE OF SENTENCE SERVED BY SEXUAL OFFENDERS

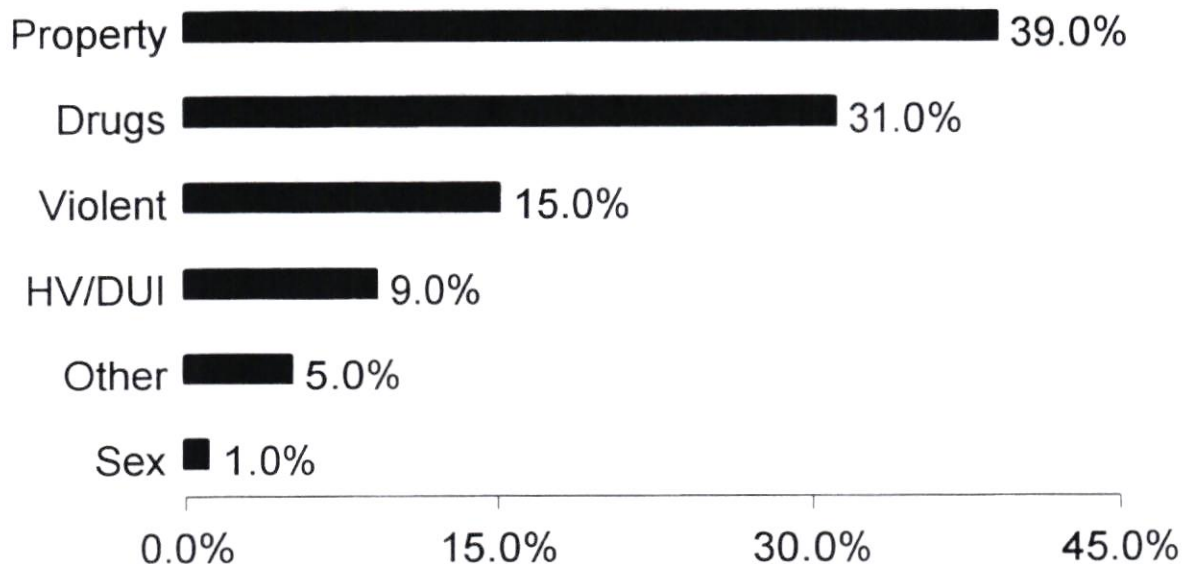


The above chart indicates the average proportion of the prison sentence served by all offenders released for any reason for the indicated offenses.

As a direct consequence of the Parole Board's tougher policies regarding sexual offenders, sexual offenders in Georgia are serving higher percentages of their prison sentences than they have served in almost 20 years.

NON-VIOLENT RELEASES WERE THE MAJORITY OF BOARD RELEASES DURING FISCAL YEAR 1997

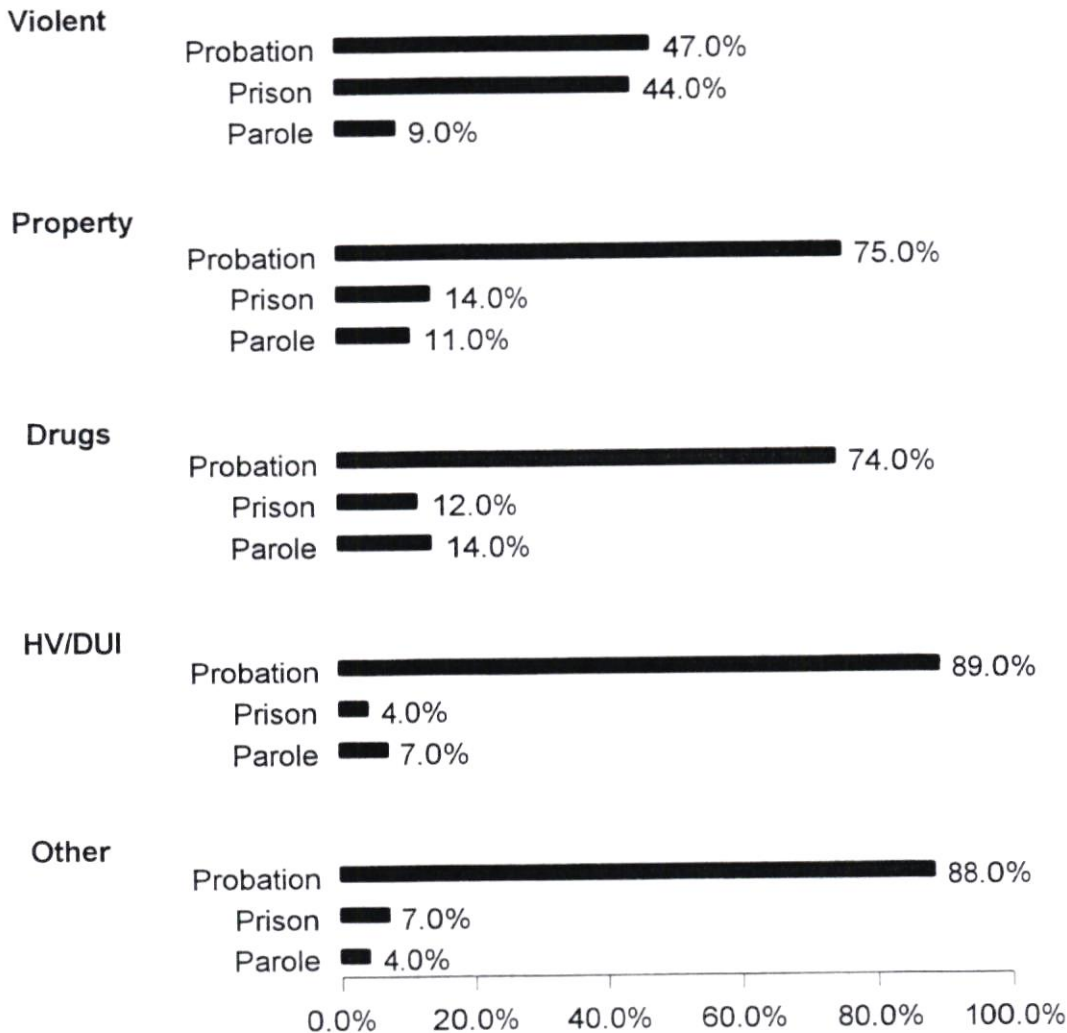
Board Releases by Major Offense Type, 1997



Contrary to widespread and inaccurate misconceptions,
the great majority of parolees are not violent criminals.
Over 3/4 were convicted of non-violent offenses.

PAROLEES COMPRISE A SMALL PROPORTION OF GEORGIA OFFENDERS

Correctional Populations by Crime Type, 1997



As of the last day of Fiscal Year 1997, only 10.4% of Georgia's offender population were supervised by the Board. The remaining 89.6% were in the custody of the Department of Corrections, either in prison (19.0%), or under probation supervision (70.5%).

RESTORATIVE JUSTICE AND VICTIMS SERVICES

During Fiscal Year 1997, the Georgia Board of Pardons and Paroles, long recognized nationally for its leadership role in the advocacy of victims rights and assistance, continued to elevate its level of service to those citizens most affected by crime – the innocent victims and the communities of Georgia..

RESTORATIVE JUSTICE

The Board has wholeheartedly adopted the vision of "**restorative justice**," which requires an offender to be fully accountable to the victim and the community. The priorities of restorative justice are first, to hold the offender fully accountable for the crime and its consequences; second, restore the victim through restitution and/or actions; third, to restore the community through providing non-compensated work that is valuable to the community; and fourth, the offender must correct the circumstance or problem that led to the crime. The development and implementation of restorative justice mandates the partnership of the Board with the victims and communities of Georgia to prevent future victimization and move towards a crime free state. Restorative justice models restore the community's sense of justice, order, security and increases the public's confidence in the capability of the Georgia criminal justice system to respond to the needs of crime victims and their families. The Board is proud to be providing leadership in the development of statewide restorative justice practices.

VICTIM ADVISORY COUNCIL

Recognizing that a coalition of citizens and criminal justice professionals can serve as a key component of a comprehensive solution to the problems caused by crime and the development of practices to reduce future crime, the Board organized and chartered the **Victims and Community Advisory Council**. It is planned that the 14 members of this working council, comprised of community activists, victim advocates, and criminal justice practitioners, will provide statewide representation to assist the Board in the development of policies and practices which enhance

services to victims and communities of the state. It is envisioned that the Council will also play a pivotal role in the development of restorative justice practices for the Board and provide an essential communication link between the Board, victims and communities. The establishment of the Council is tangible evidence of the Board's commitment to continue to be responsive to the needs and concerns of crime victims and the citizens of Georgia.

OFFENDER PAYMENTS

During Fiscal Year 1997, the Board continued its determined and focused efforts to collect **restitution fees and victim fees** from parolees under release supervision. The results of this emphasis are impressive - Georgia parolees paid \$186,952.00 in fees which were deposited into the Crime Victims Emergency Fund, and paid over \$214,883.00 in restitution payments to crime victims.

BOARD SEEKS INPUT FROM VICTIMS

Realizing that in many cases victim input was not being provided prior to the evaluation of an inmate, the Board undertook a pilot project in four parole districts. It involved parole officers and investigators, during their case investigations, writing letters to victims of serious crimes and inviting them to call and give their views by telephone.

The new program, started in the parole districts headquartered in Atlanta, Decatur, Douglasville, and Valdosta, is scheduled to expand to all districts in early 1998.

BOARD INCREASES NOTIFICATIONS TO VICTIMS

While continuing to regularly inform victims about planned paroles, this past Fiscal Year the Board added a new kind of notification letter. It lets victims know that the Board has denied parole and "maxed out" an inmate serving a non-life sentence or denied parole to a life-sentence inmate and scheduled the next routine review after the maximum-allowable period of eight years.

Victims want and deserve to know the outcome of a review of a case for release. Georgia is a severe sentencing state, and victims can take comfort in the fact that serious and violent offenders are routinely denied parole.

BOARD LISTENS TO COMMUNITY PROTESTS

Statistics give the most convincing testimony of the Board's philosophy. When the Board notifies a victim or a survivor about a planned parole and receives renewed protest letters, the case file with the letters is typically returned to the Members for reconsideration. During 1997, 56 percent of those protested paroles were postponed and 37 percent were overturned with the inmates denied any future parole. In other words the **Board stopped the paroles in 93 percent of those protested caes.**

VICTIM RIGHTS

The Parole Board wants all victims to know their parole system rights: to give the Board views about the crime and the criminal, to find out what the Board is doing on the case, and, upon request, to be notified of any planned parole.

The Board's information sheets for victims and law enforcement personnel (see Appendix) proclaim their rights and have been distributed widely throughout Georgia.

The Board appreciates the help in informing victims about their rights it gets from victim service providers in the offices of prosecutors, law enforcement, the Department of Family and Children Services, rape crisis centers, county health centers, domestic violence shelters, and victim advocacy and support organizations like Mothers Against Drunk Driving. Especially appreciated are views and information on cases sent to the Victim Services Office by those service providers.

After an offender is sentenced to prison, a victim or victim's family member can phone the Parole Board's Victim Services Office at (404) 651-6668 to be informed about procedures, learn the inmate's serial number, and be strongly encouraged to write a letter expressing views to:

Silas Moore, Victim Services Director
State Board of Pardons and Paroles
2 M.L. King, Jr. Drive, S.E.
Atlanta, GA. 30334

PAROLE SUPERVISION

Parole supervision is **very intrusive** into the lives of parolees. Unannounced surveillance visits to parolees' homes and workplaces are routinely conducted by Georgia parole officers.

During FY1997, Georgia parole officers made more than:
345,000 face-to-face contacts with parolees
925,000 supervision contacts with parolees

Electronic monitoring technology (EMT) was used to enhance the parole supervision of over 4,000 cases in FY1997.

The majority of the over 63,000 drug tests administered by the agency to parolees in FY1997 were **unannounced - surprise testing**.

Failure to comply with parole conditions can lead to a rapid return to prison.

On average, more than 275 parolees were returned every month in FY1997, including more than 200 each month for rule violations.

COST OF PAROLE SUPERVISION

During FY1997 it cost just under \$950 to supervise each offender released to parole.

The cost to imprison the same offender was almost 20 times that amount - about \$18,000.

THE AGENCY AND EMPLOYEES

“Our employees are our foundation.
Their personal commitment and exemplary professionalism
are enabling this agency to prepare
for the many challenges of the new century.”

Mr. Charles Topetzes, Director of Parole

Field Operations directs the work of the Board's parole officers and their managers. These are the individuals working in communities throughout the state who conduct pre-parole investigations and monitor the conduct of parolees and other Board releases. **Field Administration**, which oversees the work of the division's headquarters staff, includes Interstate Parole Compact and the Warrants and Violations Unit. The **Warrants and Violations Unit** handles the sanctioning of parole violators and, if necessary, provides warrants for the arrest of parolees. **Interstate Parole Compact** administers the agreement that allows for the transfer of a parolee's supervision from the jurisdiction of one state to another.

ADMINISTRATIVE DIVISION

The Administration Division is composed of five units that are responsible for budget/fiscal management services, personnel services, computer services and research, training for all agency employees, and operational audits.

The **Personnel Unit** serves all agency human resource operations, including personnel policy and procedure, employee benefits, grievances and adverse actions, and recruitment. The Budget & Fiscal Management Unit oversee agency finance, purchasing and accounting functions. The **Computer Services and Research Unit** provides computer support, evaluation models, and statistical information. The **Training Unit** manages training programs required by the state Peace Officers Standards and Training (POST) body as well as other educational opportunities offered by the agency, the State Merit System, and others. The majority of training is delivered at the Georgia Public Safety Training Center in Forsyth and the Board's North Georgia Training Center in Gainesville. The **Operation Audits Unit** conducts audits on each field office two times per year. Audited areas are based

on management recommendations and have included to date: Fair Labor Standards Act compliance, Electronic Monitoring, Performance Management and vehicle and telephone usage.

COMMUNITY BASED SERVICES DIVISION

The Community Based Services Division's responsibility is to support the Board's missions of using agency and community resources as a bridge to help parolees reach self-sufficiency and stable citizenship. This division is responsible for supporting parole officer supervision through developing, administering and evaluating a number of comprehensive, statewide, programs with particular focus on the integration of programs with the supervision of parolees.

The division is comprised of three program areas. **Specialized Parole Supervision Programs** address distinct supervision needs such as electronic monitoring, sex offender treatment, cognitive skills training, education, HIV treatment support services and various prevention activities. By working with institutional counselors, parole officers, employers and others, **Training and Employment Programs** staff prepare parolees for job interviews, and support their search and placement in approved jobs. **Counseling Programs** staff coordinate counseling and treatment services for mentally ill and substance abusing parolees, developing and monitoring drug testing policies and procedures. This staff is responsible for the treatment program components at the Whitworth and Homerville parole centers. Two project areas within this Division focus on Board initiatives. These include the Restorative Justice Network of programs and activities as well as prevention programs addressing drug and violence among Georgia youth.

THE AGENCY

The organizational structure of the agency proceeds from the Board to the Director of Parole and the Director's Executive Office to four operational divisions, each managed by a Division Director. Field Services, which is responsible for parolee supervision, is the largest division with four-fifths of the agency workforce.

DIRECTOR OF PAROLE AND EXECUTIVE OFFICE

The **Director of Parole** is responsible for the daily supervision of agency operations. The **Director of Legal Services** is the Board's liaison with the Department of Law and also acts as the agency's internal counsel.

The **Director of Public Information** is the agency's contact point with the public and the media. The **Director of Victim Services** facilitates communication between crime victims and the Board. A **Legislative Liaison** supports the Board in legislative matters. The **Director of Internal Affairs** conducts pre-employment screens of potential employees and investigates charges of employee misconduct. The **Accreditation Manager**, although reporting to the Director of Field Operations, works through the executive offices to coordinate agency accreditation through the American Correctional Association's Commission on Accreditation and insure that the Board's policy manual is continually updated and disseminated to all agency employees.

CLEMENCY ADMINISTRATION AND PAROLE SELECTION DIVISION

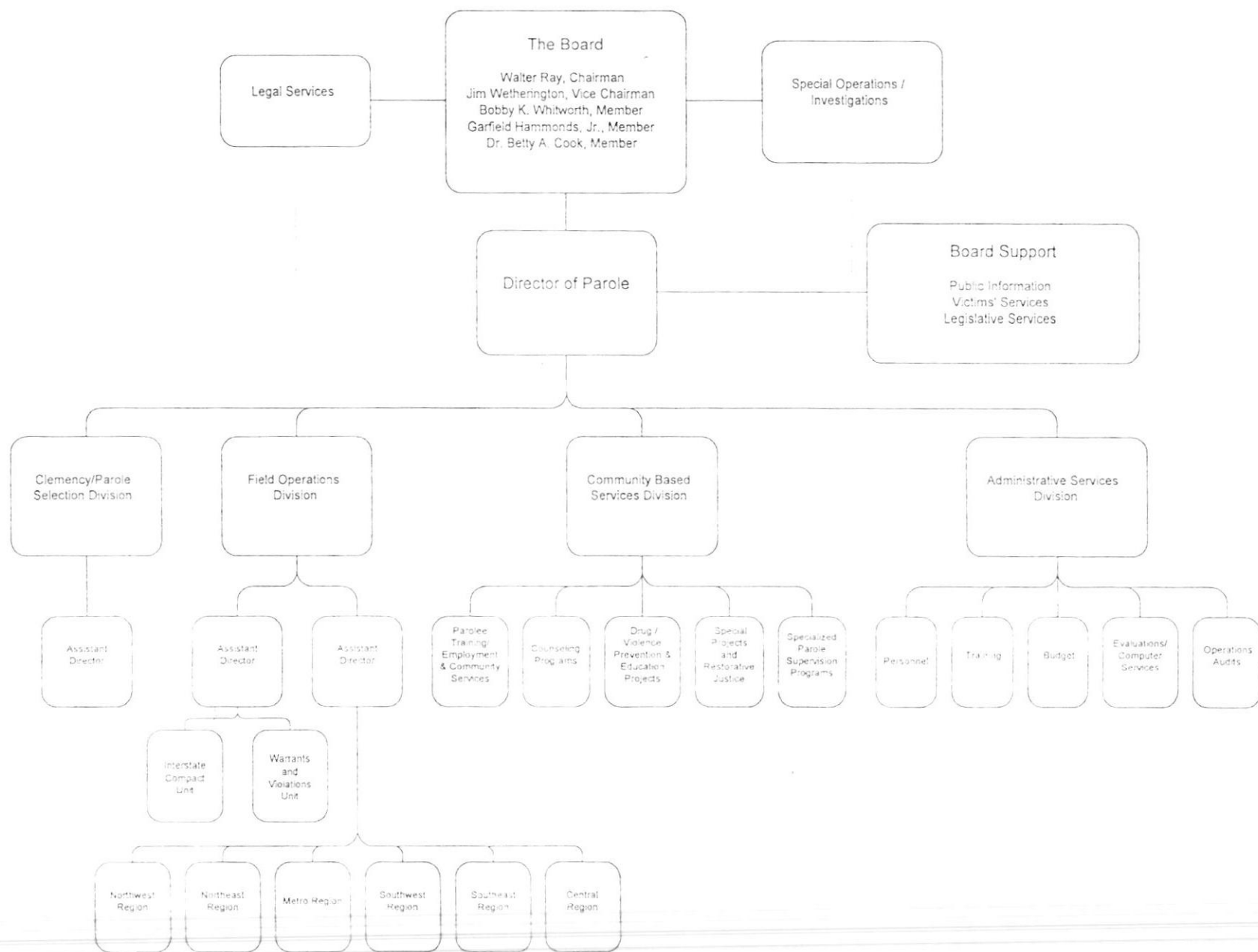
The Clemency Administration/Parole Selection Division provides the Board's headquarters support for all parole and

clemency-related decisions. The division's staff interacts with the Board from the creation of an inmate file up to and through the decision to grant or deny parole. Division personnel also provide information to the Board for decisions ranging from death penalty appeals to pardons and restorations of civil and political rights.

The division's **Records Unit** establishes and maintains files on newly-sentenced inmates. The **Processing Unit** collects personal and criminal background data on inmates in preparation for parole consideration. The **Guidelines Unit** assigns cases to Hearing Examiners for rating under the Board's Parole Decision Guidelines. The **Hearing Examiner Unit** evaluates cases and prepares them for review for parole, boot camp, and reprieve programs. The **Disposition Unit** informs inmates of Board decisions and notifies judges, district attorneys, and others of release decisions. **Pardon Administration** processes requests for pardons and restoration of rights.

FIELD OPERATIONS DIVISION

Field Operations provides the investigation functions necessary to the Board for parole release and clemency decisions. Equally as important, division personnel provide supervision to offenders who are released back into the community. Field Operations also renders the programming necessary to successfully rehabilitate the offender as well as the sanctions needed to deter further criminal behavior.



1997 - 1998 CENTRAL OFFICE DIRECTORY

*2 Martin Luther King, Jr. Drive, S.E.
Suite 458, East Tower
Atlanta, Georgia 30334
(404) 656-5651*

BOARD MEMBERS

*Walter S. Ray, Chairman
Jim Wetherington, Vice-Chairman
Bobby K. Whitworth, Member
Garfield Hammonds, Jr., Member
Dr. Betty Ann Cook, Member
Executive Line: (404) 657-9451*

DIRECTOR OF PAROLE

*Charles Topetzes
(404) 651-6638*

LEGAL SERVICES

*Bill Amideo, Director
(404) 651-6671*

ADMINISTRATION

*Judy Atcheson, Division Director
(404) 657-4282*

CLEMENCY ADMINISTRATION/PAROLE SELECTION

*Michael Sullivan, Division Director
(404) 651-5198*

COMMUNITY BASED SERVICES

*Diane M. Bell, Division Director
(404) 657-9400*

FIELD OPERATIONS

*James Bralley, Division Director
(404) 656-9320*

PUBLIC INFORMATION

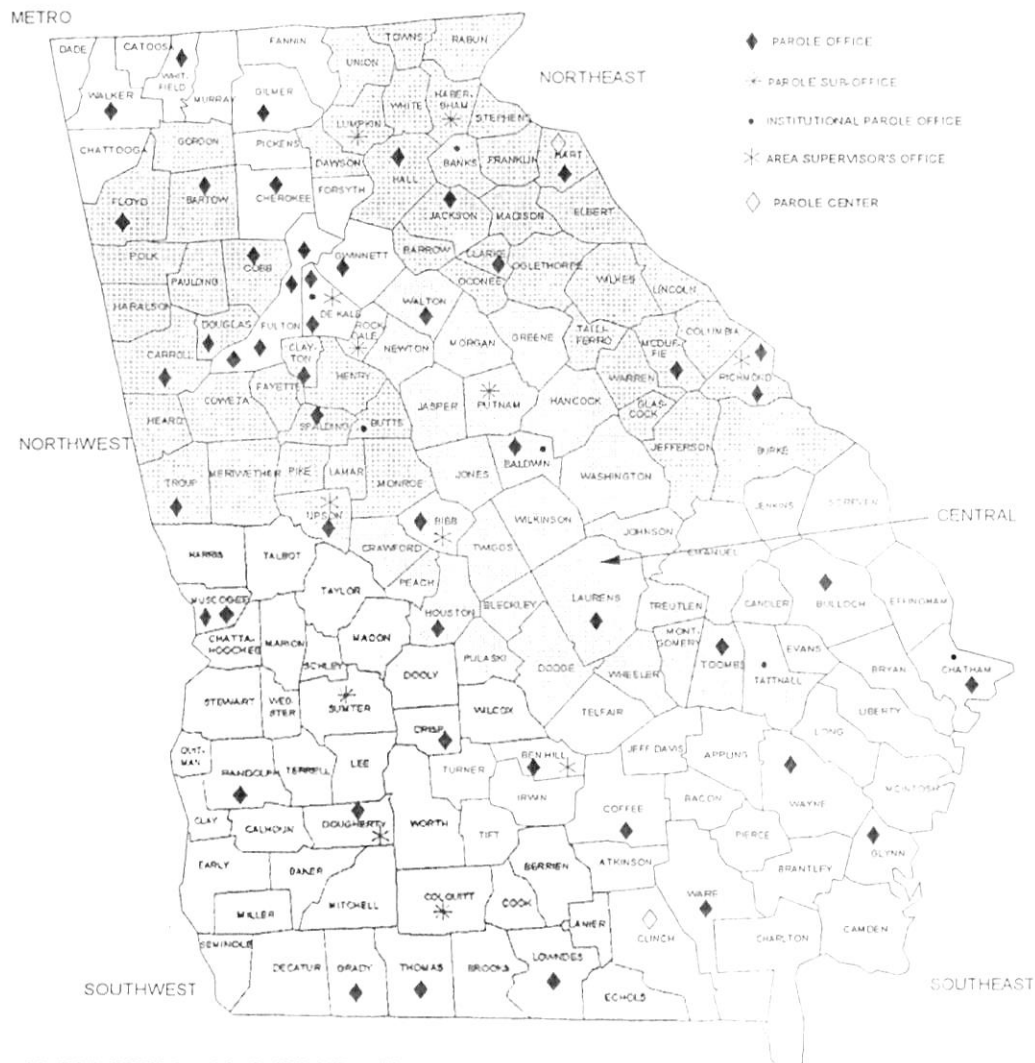
*Schereé Lipscomb, Director
(404) 651-5897*

VICTIMS' SERVICES

*Silas Moore, Director
(404) 651-6668*

STATE BOARD OF PARDONS AND PAROLES

PAROLE AREAS AND SITES



SOURCE: RESEARCH/COMPUTER SERVICES
 DATE: SEPTEMBER 15, 1997
 MAP: PBSITE15.PRE

1997 FIELD OFFICES DIRECTORY

REGIONAL DIRECTORS

CENTRAL REGIONAL DIRECTOR

Caryl Deems
1554 Rocky Creek Road
Macon, GA. 31206
(912) 785-1176

METRO REGIONAL DIRECTOR

James Rawls
4151 Memorial Drive
Suite 207-B
Decatur, GA 30032
(404) 299-4315

NORTHWEST REGIONAL DIRECTOR

Danny Hunter
P. O. Box 1058
Thomaston, GA 30286
(706) 646-6032

NORTHEAST REGIONAL DIRECTOR

Chip White
519 Pleasant Home Road
Bldg. B, Suite 4
Augusta, GA 30907
(706) 737-1741

SOUTHWEST REGIONAL DIRECTOR

Blake Griffin
2531 LaFayette Plaza Drive,
Suite D
Albany, GA 31707
(912) 430-1865

SOUTHEAST REGIONAL DIRECTOR

Ronnie Blackstock
P. O. Box 1068
Fitzgerald, GA 31750
(912) 426-5230

DISTRICT OFFICES

1 ROME

David Duke, Chief
Suite 500
504 Riverside Parkway, N.E.
Rome, GA 30161
(706) 295-6483

2 MARIETTA

Jim Sandel, Chief
1220 F Kennestone Circle
Marietta, GA 30066
(770) 528-3724

3 GAINESVILLE

Marion Smith, Chief
P. O. Box 955
Gainesville, GA 30503
(770) 535-5725

3-1 CLARKESVILLE

Roy Fry, Assistant Chief
P. O. Box 1227
Clarksville, GA 30523
(706) 754-6701

3-2 DAHLONEGA

Pat Calmes, Assistant Chief
P. O. Box 308
Dahlonega, GA 30533
(706) 864-1972

4 ATHENS

David McCranie, Chief
P. O. Box 1651
Athens, GA 30603
(706) 369-5620

5 ATLANTA INVESTIGATIONS

James Griffin, Chief
40 Pryor Street
3rd Floor
Atlanta, GA 30303
(404) 656-2694

7 THOMASTON

James Anderson, Chief
P. O. Box 1189
Thomaston, GA 30286-0016
(706) 646-6030

8 MILLEDGEVILLE

Roy Pounds, Chief
LaFayette Square, Suite 5
521 W. Montgomery Street
Milledgeville, GA 31061
(912) 455-4431

8-1 EATONTON

Walter Donnelly, Manager
824 Oak Street, Suite 1
Eatonton, GA 31024-8880
(706) 485-4554

8-2 BALDWIN

William Smith, Assistant Chief
P.O. Box 1329
Milledgeville, GA 31061
(912) 445-6527

9 THOMSON

Dan Moore, Chief
P. O. Box 1146
Thomson, GA 30824
(706) 595-5891

10 DUBLIN

Wendy Hill, Acting Chief
P. O. Box 1616
Dublin, GA 31040
(912) 275-6606

11 SAVANNAH

Jay Lacienski, Office
Administrator
8201 White Bluff Road
Savannah, GA 31406
(912) 961-3000

12 MACON

Bobby Akin, Office
Administrator
630-F North Avenue
Macon, GA 31211
(912) 751-6218

13 WARNER ROBINS

James Bergman, Chief
2505 Moody Road
Warner Robins, GA 31088
(912) 329-4730

14 ALBANY

Seaborn Goff, Chief
P. O. Box 1406
Albany, GA 31702
(912) 430-4392

15 THOMASVILLE

James Vanlandingham, Chief
P. O. Box 2116
Thomasville, GA 31799-2116
(912) 225-4060

15-2 MOULTRIE

Billy Lane, Assistant Chief
117 First Avenue, S.E.
Moultrie, GA 31768-4751
(912) 891-7260

16 JESUP

Gary Crosby, Chief
P. O. Box 1314
Jesup, GA 31598
(912) 427-5890

17 WAYCROSS

Jim Eaton, Chief
P. O. Box 1315
Waycross, GA 31502
(912) 285-6323

18 FITZGERALD

George Johnson, Chief
P. O. Box 1084
Fitzgerald, GA 31750
(912) 426-5223

Parole in Georgia

19 COLUMBUS

Bob Dryden, Office Administrator
114 Enterprise Court
Columbus, GA 31904
(706) 649-1105

20 JONESBORO

Joe Morris, Chief
Suite 710
7681 Southlake Parkway
Jonesboro, GA 30236
(770) 473-2450

22 LAWRENCEVILLE

Bob Crosby, Chief
Suite E
595 Old Norcross Road
Lawrenceville, GA 30045
(770) 995-2189

23 DALTON

Steve Mayes, Chief
P. O. Box 2061
Dalton, GA 30722-2061
(706) 272-2117

24 AUGUSTA

Jack Glazner, Chief
3112 Washington Road, Suites
D & E
Augusta, GA 30907-3813
(706) 855-3420

25 BRUNSWICK

Richard Manes, Chief
P. O. Box 821
Brunswick, GA 31521
(912) 264-7386

26 MONROE

Dennis Livingston, Chief
Suite E-17
226 Alcova Place
Monroe, GA 30655
(770) 207-4160

27 CAIRO

Leslie Lamb, Chief
P. O. Box 546
Cairo, GA 31728
(912) 377-9859

28 SOUTH FULTON

George Harmon, Chief
2565 Jolly Road
College Park, GA 30349
(404) 559-4909

29 NORTH FULTON

Victor Beasley, Chief
Suite 306
3201 Atlanta Ind. Parkway
Atlanta, GA 30331
(404) 699-6835

30 CANTON

Carol Williams, Chief
P. O. Box 873
Canton, GA 30114
(770) 720-3530

31 LAGRANGE

Jim Cheyne, Chief
135 Buena Vista Drive
LaGrange, GA 30240
(706) 845-4075

32 GRIFFIN

Roger Mayo, Chief
Suite 301
1435 N. Expressway
Griffin, GA 30223
(770) 229-3120

33 SOUTH FULTON PAROLE CENTER

Dave Goff, Office Administrator
The Entrusted Building, Ste 700-A
3420 Norman Berry Drive
Hapeville, GA 30354
(404) 559-6616

34 LAFAYETTE

Lee Robinson, Chief
P. O. Box 552
LaFayette, GA 30728
(706) 638-5560

35 JEFFERSON

Joan Murray, Chief
P. O. Box 489
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(706) 367-4759

36-1 CONYERS

Gerald Horsley, Assistant Chief
P.O. Box 80518
Conyers, GA 30013-8518
(770) 388-5770

37 LYONS

Donald Moore, Chief
135 S.W. Broad Street
Lyons, GA 30436
(912) 526-4509

38 STATESBORO

Geroge Hostilo, Chief
P. O. Box 1406
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39 DEKALB-ROCKDALE INVESTIGATIONS

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4151 Memorial Drive
Decatur, GA 30032
(404) 299-4500

40 DOUGLASVILLE

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Douglasville, GA 30134
(770) 489-3029

42 VALDOSTA

Barbara Corbitt, Chief
P. O. Box 1694
Valdosta, GA 31603
(912) 333-5305

43 CUTHBERT

Jerry Farrow, Chief
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Cuthbert, GA 31740
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44 ADAIRSVILLE

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48 DEKALB PAROLE CENTER

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(404) 298-3656

50 SOUTH RICHMOND

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Augusta, GA 30909
(706) 731-7062

51 CORDELE

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P. O. Box 5048
Cordele, GA 31010
(912) 276-2363

51-1 AMERICUS

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Americus, GA 31709
(912) 931-2531

54 CARROLLTON

Tony Newman, Chief
202 Tanner Street
Carrollton, GA 30117
(770) 836-6894

55 DOUGLAS

Doyle Wooten, Chief
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Douglas, GA 31534
(912) 389-4048

Parole in Georgia

23

56 ELLIJAY

Jeff Perry, Chief
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East Town Center
Suite 220
East Ellijay, GA 30539
(706) 276-7066

57 HARTWELL

Jerry Crawley, Chief
P.O. Box 878
Hartwell, GA 30643
(706) 856-2663

PAROLE BOARD TRAINING UNIT

Charles Polk, Public Safety
Training
Manager II
1000 Indian Springs Drive
Forsyth, GA 31029
(912) 993-4650

NORTH GEORGIA REGIONAL TRAINING CENTER

Danny Bass, Public Safety
Training
Deputy Director of Training
P. O. Box 6028 WSB
Gainesville, GA 30504
(770) 535-6970

HOMERVILLE PAROLE CENTER

Stan Adams, Parole Liaison
P.O. Box 337
Homerville, GA 31634
(912) 487-3052

INSTITUTIONAL SERVICES

GEORGIA DIAGNOSTIC AND CLASSIFICATION PRISON PAROLE CENTER

Newton Maddox, Chief
P. O. Box 3877
Jackson, GA 30233
(770) 504-2239

LEE ARRENDALE C. I.

Milton Turk, Parole Manager
P. O. Box 797
Cornelia, GA 30510
(706) 776-4826

GEORGIA STATE PRISON

Larry Thompson, Assistant Chief
Institutional Parole Office
HC01
Highway 147
Reidsville, GA 30453
(912) 557-7939 (Primary)
(912) 557-4301 ext. 272
(Secondary)

COASTAL C.I.

Jimmy Parker, Chief
Coastal Parole Office
P. O. Box 7150
Garden City, GA 31418-7150
(912) 965-6309

MIDDLE GEORGIA C.I.

Roy Pounds, Chief
P. O. Box 1329
Milledgeville, GA 31061
(912) 445-6155

METRO C.I.

Diagnostic Unit - Parole Office
1301 Constitution Road, S.E.
Atlanta, GA 30316
(404) 624-2309

PAROLE OFFICER WORKLOAD IN FY 97

In Fiscal Year 1997, the Board's 394 parole officers completed the following activities in the course of their daily responsibilities:

INVESTIGATIONS

Legal Investigations	:	19,386
Social Investigations	:	10,628
Personal History Statements	:	15,788
Residence/Employment Plans	:	11,441
Other Investigations	:	2,799
TOTAL INVESTIGATIONS	:	60,042

SUPERVISION DUTIES

Contacts with Parolees, Parolee Family Members, Employers, Counselors, etc.	:	927,305
Administrative Hearings	:	6,625
Preliminary (Probable Cause) Hearings	:	114
Final (Revocation) Hearings	:	652
TOTAL HEARINGS	:	7,391
Commutation Evaluation Reports	:	2,580
Delinquent Reports	:	18,132
TOTAL SUPERVISION REPORTS	:	20,712

SUMMARY: FY 97 ACTIVITIES

RELEASE ACTIONS	
PAROLE	7,305
SUPERVISED REPRIEVE	2,297
CONDITIONAL TRANSFER	474
COMMUTATION OF SENTENCE	2
REMISSION OF SENTENCE	0
OTHER RELEASE ACTION	<u>1</u>
TOTAL RELEASES BY BOARD ACTION	10,079
REVOCATIONS	
REVOCATION OF PAROLE	3,352
REVOCATION OF SUPERVISED REPRIEVE	<u>1</u>
TOTAL RELEASE REVOCATIONS	3,353
DISCHARGES FROM SUPERVISION	
DISCHARGE FROM PAROLE	5,035
DISCHARGE FROM SUPERVISED REPRIEVE	1,210
COMMUTATION TO DISCHARGE PAROLE	<u>576</u>
TOTAL DISCHARGES	6,821
LIFE SENTENCE DECISIONS	
LIFE CASES DENIED	611
LIFE CASES GRANTED	28
AT FIRST CONSIDERATION	8
AFTER FIRST CONSIDERATION	20
TOTAL LIFE DECISIONS	<u>639</u>
GUIDELINES DECISIONS	8,121
OTHER BOARD ACTIONS	
PARDON	378
COMMUTATION REDUCING SENTENCE	1
MEDICAL/COMPASSIONATE REPRIEVE	57
RESTORATION OF RIGHTS	343
VISITOR INTERVIEWS	2,803
FINAL REVOCATION HEARINGS	652
PRELIMINARY HEARINGS	114

SUMMARY: FY 97 EXPENDITURES

PERSONAL SERVICES

SALARIES	24,201,632
OVERTIME	3,107
OLYMPIC RELATED OVERTIME	519,688
TERMINAL LEAVE	151,658
PAID COMPENSATORY TIME	522
LABOR	162,372
F.I.C.A.	1,805,074
RETIREMENT	3,778,423
HEALTH INSURANCE	3,109,595
PERSONAL LIABILITY INSURANCE	19,067
UNEMPLOYMENT INSURANCE	14,093
WORKER'S COMPENSATION	126,008
MERIT SYSTEM ASSESSMENTS	136,572
TORT CLAIMS INSURANCE	89,633
DRUG TESTING SERVICES	5,806
TOTAL	\$ 34,123,250

REGULAR OPERATING

MOTOR VEHICLE EXPENSE	395,794
SUPPLIES & MATERIALS	547,453
REPAIRS & MAINTENANCE	246,220
UTILITIES	190,582
PUBLISHING & PRINTING	35,113
RENTALS < 3 MOS	21,774
INSURANCE & BONDING	52,212
CLAIMS AND INDEMNITIES	0
OTHER OPERATING EXPENSE	81,168
DOAS RAPID COPY	5,930
EQUIPMENT PURCHASES	213,295
TOTAL	\$ 1,789,541

OTHER

TRAVEL - EMPLOYEES ONLY	581,412
MOTOR VEHICLE PURCHASES	234,598
EQUIPMENT PURCHASES	195,033
REAL ESTATE PURCHASES	2,692,479
PER DIEM, FEES & CONTRACTS	2,309,774
COMPUTER CHARGES	514,867
TELECOMMUNICATIONS	960,299
COUNTY SUBSIDY - PAROLEES	649,980
HEALTH SERVICE PURCHASES	8,228
TOTAL	\$ 8,146,670

TOTAL EXPENDITURES = \$ 44,059,461

A VIEW TO THE FUTURE

"History tends to repeat itself.

By looking back, we try to discover why offenders committed their
crimes.

Today, we are looking at ways that those problems may be overcome.

Looking forward,
we hope to address the problems our children will face before crimes
occur,

helping to make Georgia's future brighter for everyone."

Mr. Bobby K. Whitworth, Board Member

"By providing parolees with opportunities to succeed,
and assisting them in gaining the skills they need to succeed,
we offer our parolees the chance to become law abiding citizens again.

We fail ourselves and our communities
when we don't make an honest effort to
safely reintegrate parolees into our communities.
Our efforts to improve the services we offer and sanctions that we
impose are ongoing."

Mr. Garfield Hammonds, Board Member

BOARD CONTINUES TO SEEK COMMUNITY INPUT

The Board's plans to continue to hold its monthly Board meetings at various locations throughout the state in an effort to make itself available to victims, victim advocacy groups, and communities. The Board will also make every effort to accommodate requests for representatives to meet with interested groups whenever possible. By continuing to seek and respond to public input, the Board hopes to raise the public's awareness of the parole process and learn more about community concerns.

CASE MANAGEMENT AND PROCESSING SOFTWARE TO BE IMPLEMENTED

Case management software designed specifically to increase the effectiveness of field supervision, reduce paperwork and allow the agency to more efficiently evaluate itself and its programs will reach statewide implementation during the coming year. A system designed to make case processing and parole considerations more efficient is currently under development.

EVALUATIONS AND AUDITS TO EXPAND

Due, in part, to the software it is developing for case management and processing, the Board's capabilities to audit and evaluate itself internally are expected to improve. Program evaluations are being planned or implemented for almost all of the Board's program areas during the coming year. The Board's office of Operations Audits will be looking at how the various programs are being implemented, while the Research and Evaluations unit studies the impacts of the programs to determine their effectiveness.

CO-OPERATIVE AGENCY ASSOCIATIONS TO EXPAND

The Board plans to continue developing and improving its relationships with other agencies, such as the Department of Family and Children's Services, the Social Security Administration, the office of Child Support Recovery. By working closely with these agencies, the Board may better ensure that parolees are meeting their community responsibilities. At the same time, improving the quality and availability of the community resources needed by parolees.

STRATEGIC PLANNING MOVES FORWARD

Strategic planning creates the government Georgians want—responsive, accountable, and efficient. The Board is committed to the process of strategic planning and to a timely production of quality-based products and services derived from the planning. The Board and its staff will be further implementing the agency's strategic plan during the coming year.

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